



President's Message



So far, it's been an exciting year for HFMA-EMC!

Our January 17th Member Meeting in Troy was a huge success! The meeting was attended by over 90 professionals who enjoyed informative presentations focusing on "IT and it's Impact on the Hospitals of the Future" presented by Dr. Narendra Kini, MD and "Managed Care, the Past and Future" by Dr. Douglas R. Woll, MD.

Personally, I want to extend a big "thank you" to all of the members who helped make the meeting so rewarding, especially Bill Lubaway and all the Healthcare executives in attendance, Nick Vitale, Joe Scallen, and Maria Szymanski. And to all those who devoted their time either through planning and preparation or through your presence THANK YOU! Your contribution is very much appreciated.

Also, please be sure to save the date of March 23rd for the upcoming Insurance & Reimbursement committee meeting in Livonia, it is just around the corner. The speakers include, Marilyn Lita-Klein, Larry Goldberg and Dan McColl. Their presentations will focus on Medicare updates, the ramifications of the President's 2007 budget recommendations, managed care contracting and much more! This is sure to be another informative and well-attended event. Save money by registering early. To register for this event visit our Eastern Michigan Chapter website at www.hfmaemc.org.

I'm excited to announce that our chapter will be hosting the Accounting & Finance specialty coaching course and exam in Mid May. If you want to become certified and make yourself more marketable in the healthcare industry, this is for you! Certified members of HFMA tend to earn a higher salary, and are more likely to be hired for upper-level positions in healthcare finance. They are respected members of the leadership team.

Just a final reminder, election time is here. Voting will take place very soon for 5 Director openings, as well as, chapter Treasurer and Secretary. I cannot stress enough how important these leadership roles are to the continued success of our chapter. Please be involved by voting and determining the future of leadership in our Chapter.

Sincerely,

Marina



**INSIDE THIS ISSUE: EVERYTHING YOU WANTED TO KNOW ABOUT
CERTIFICATION!!!!**

Health Plan Consolidations Hit Southeast Michigan

Written By Amy Vandecar

Competition between health plans in Southeast Michigan increases as national players enter the local market. Over the past few months, significant changes have taken place including health plan acquisitions and marketing affiliations. The companies involved in these changes are major players in Southeast Michigan and these transactions will impact the healthcare providers who do business with these health plans.

Effective November 1, 2005, Health Alliance Plan (HAP) and CIGNA HealthCare (CIGNA) established a marketing affiliation to offer national open-access products. HAP and CIGNA remain separate corporations but are working together to better meet the needs of their customers. CIGNA PPO members now have access to HAP's Preferred Health Plan PPO provider network. HAP, on the other hand, has gained access to CIGNA's extensive national provider network. The HAP/CIGNA marketing affiliation will enable HAP to meet employer groups' demands for single benefits plan that enable them to streamline internal administration and provide seamless coverage nationwide for their employees.

Also in the news, Aetna announced that as of January 1, 2006, their enrollees will have access to PPOM's broad PPO provider network throughout Michigan as a result of its acquisition of PPOM's parent company HMS Healthcare. With PPOM's network, Aetna has gained a major presence in Michigan to add to its existing strong national network.

The trend in health plan consolidations is not limited to the commercial market but has been prominent in the Medicaid market as well. Recently, Molina Healthcare Inc., a multi-state managed care organization, announced its acquisition of CAPE Health Plan's parent company. Molina was already operating a Medicaid HMO in Southeastern Michigan. With its acquisition of CAPE; it has reduced the number of Medicaid HMOs operating in Wayne County from seven to six. This acquisition follows Molina's purchase of The Wellness Plan's membership in the 4th quarter of 2004. With the assumption of CAPE health plan, Molina will manage approximately forty percent of Wayne County's Medicaid HMO enrollees.

All present and future providers participating with these plans will be impacted by these market changes. The magnitude of the impact will vary based on providers' individual contractual relationships with the plans and their leverage in the marketplace. The future is sure to hold more changes as the business of healthcare continues to evolve.



An I&R Opportunity

The Insurance and Reimbursement committee is looking for a committee co-chair for the upcoming year. This is an excellent way to get involved in HFMA, meet others in your field, and keep up to date on I&R issues. We meet about seven or eight times a year and we are one of the most successful committees in the chapter. This is a two-year commitment, but is well worth your time. Responsibilities mainly include organizing and facilitating meetings. If you are interested or would like more information, please contact Megan Menkveld at MMENKVE1@hfhs.org or by phone at 313-874-4803. Don't let this opportunity pass you by!

ACCESS THE EASTERN MICHIGAN CHAPTER

WEBSITE:

www.hfmaemc.org



Additional HFMA Certification Opportunity!!!

Written By Cindi Long

Since we had such an overwhelming response to the pilot study sessions for the HFMA Certification Core Exam recently offered in Midland and Grand Rapids, we have created another option for you right here at home!

We have decided to offer both a specialty coaching course and the opportunity to take the Accounting & Finance specialty portion of the Certification Exam. The coaching course will again be offered free of charge, and HFMA National will once again allow us to offer the discounted pilot rate of \$100 for the study guides. As an added bonus, 1 in every 5 exams scheduled will be free.

The tentatively scheduled date at this time is Friday, May 19, 2006 at the Trinity Health office in Farmington Hills (12 Mile and Drake). We are planning to have the coaching course from approximately 9:00 to 2:00 with the exam to follow from 2:30 to 4:30 that afternoon.

If you are interested in this exciting opportunity—whether you have taken and/or passed the Core Exam or not—please contact Cindi Long at (248) 652-5634 to learn more details. If you would like to register, please send your name, phone number and email address to Susan Stokes (susan-stokes@comcast.net).

ADVENTURES IN CERTIFICATION

Written By Nancy Rocker

Certification testing is a challenge any time of the year; but applicants in February's Core Certification pilot program, held in Midland, found it more difficult than usual. Twenty participants from three Michigan chapters sat for the Core Coaching session on Thursday, February 16 and then the test on Friday, February 17. The weather was true Michigan style. The rain came down in buckets, the sky lit up with lightning and sounded with thunder, roads were under water, and the cars were covered in ice.

With their heads swimming with health care finance information, six folks from the Eastern Michigan Chapter met for dinner at Damon's Restaurant Thursday night, near the Hampton Inn where they were staying. While waiting with anticipation for their dinners to arrive (and anxious to get back to studying), the power went out in the local area of Midland. Disappointed, the team drove around town until they found another restaurant that had not lost electricity. Although the lights flickered and power threatened to go out many times, the group was able to finish dinner.

When the team returned to their hotel, they discovered that the facility was also without power and the generator had just run out of fuel. Suitcases were repacked with the aid of flashlights. The six people moved to the Holiday Inn, where they were greeted with a long line of Midland residents looking for a warm place to sleep also.

Ice was in abundance the next morning as participants headed back to the hospital to take the test. Stress, joy and anticipation ran high. In the end, 11 of the 19 members (58%) who took the test passed, similar to the nation-wide success rate for the core test.

At least the drive home was uneventful. The sun was shining and the ice-covered trees were beautiful.

We want to express our thanks to Lori Swarts of MidMichigan Health, who taught, proctored and sponsored this event.



Picture of EMC attendees for the February course - Tina Wood, Nancy Rocker, Mary Ellen Burke, Sheri Zimmerman, Maureen Meneguzzo, Kristi Nagengast, Steve Loree, Doug Banks (not pictured Marina Houghton)

The January General Membership Meeting: Two Great Speakers -- Two Excellent Presentations

It was a cold and rainy day on January 17, 2006, the morning of the HFMA General Membership meeting, but over 80 members turned out to hear from two of our local senior healthcare executives.

Narendra Kini, M.D. Executive Vice President of Clinical Support, from Trinity-Health and a past employee with General Electric as a Marketing and Medical Systems Information Technologies Director, was the lead-off speaker. Dr. Kini's eclectic presentation brought a wealth of inspirational information about future innovation and developments in a hospital setting. For example, he noted that systemic challenges will be the linking of bio and information technology which traditionally do not "talk to each other." At the same time competition will begin to include the likes of Wall Mart and Meijers who will soon begin to market one minute laboratory testing. Before long, test kits will be available off the shelf at nominal cost hospital laboratories may go the way of the horse and buggy; testing which now takes several hours or days will become available in a matter of minutes on small portable units. Similar equipment is already being tested for the military. Dr. Kini also spoke of a changing paradigm where the patient takes on a greater role in their health care treatment by becoming empowered to reduce variability in their own treatment.

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Healthcents Newsletter :

Maryanne VanHaitsma, Editor:

Phone: (248)549-2703

E-Mail: mvanhait@dmc.org

Please send all comments/questions/articles to me at the above e-mail address. See calendar for submission deadlines. Thank you for your continued support!

WELCOME NEW MEMBERS!



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Member-Get-A-Member Campaign Bonus Rewards

We've extended the Member-Get-A-Member Special Bonus Reward Deadline...

Member-Get-A-Member sponsors now receive a BONUS reward for every new or former* member recruited between November 1, 2005, and February 28, 2006!

Once HFMA receives the information on the newly sponsored member, you'll receive your bonus reward: An HFMA Leather Trimmed Gloss Business Card Case. Additionally, for every member you recruit after the initial member, you will receive a Target® GiftCard.

These rewards are in addition to the other great prizes and rewards you can earn by recruiting members, including HFMA apparel items, gift certificates, cash and the ULTIMATE REWARD of a \$5,000 travel gift certificate from Tower Travel!**

***Sponsors will receive credit in the Member-Get-A-Member campaign for former members who reinstate (reactivate) their memberships between October 1, 2005, and April 30, 2006. Sponsors will also continue to receive credit in the Member-Get-A-Member campaign for new members who join (or have joined) between June 1, 2005, and April 30, 2006.**

**** Travel certificate good for two years from issue date and can be used for any combination of airfare, hotel or rental car purchases.**

If you have questions contact Tina Wood, Membership Committee Chair, (586) 741-4465, or mail to: twood@mcgh.org.

CERTIFICATION EXAM TIPS

Registering for the exam

- ✓ If you are an HFMA member, you are eligible to take the exam.
- ✓ HFMA National must receive exam applications and payment at least 10 business days prior to the scheduled exam date. Exams applications are available on the HFMA website at: https://www.hfma.org/careers/certification_program/HFMA_certification/exam_application.htm
- ✓ Candidates and approved proctors are issued passwords in an e-mail about two business days prior to the scheduled exam.

Preparing for the exam

People learn differently and should employ the techniques that are most effective for them and conducive to their preferred learning style.

- ✓ **Complete the HFMA self-study course** and all of the review activities. All certification exam questions are based on content covered in the current version of the course. On the average, the course takes about 12 to 15 hours to complete. Draw upon your professional experiences as you complete the course and prepare for the exam. The course assumes you are beginning with some baseline knowledge.
- ✓ **Attend a coaching course/review session** relatively close to the time you plan to take the exam.
 - If you have already completed the corresponding self-study course, the coaching course can serve as a review of the course content.
 - If you have not yet completed the self-study course, the coaching course can serve as an introduction and an overview of the materials covered.
 - Once you complete the coaching course, review the materials within the next few days. The closer the review is completed to the course, the more likely you are to commit some of the materials to long-term memory.
- ✓ **Find a comfortable place to study** with good lighting and few distractions. Stay focused on the task at hand. Complete your review of the content as close to the time you plan to complete the exam as possible to ensure the materials are “fresh in your mind.”
- ✓ **Budget your time** and make sure you have enough time to study and be well-prepared. Allow adequate time in advance to the scheduled exam date to review the materials multiple times and avoid “cramming” for the exam. Exam candidates tell us they typically spend 20 additional hours reviewing the content.
- ✓ **Pace your studying.** You are likely to retain more of the information if you spend time studying some of the materials over a period of time versus trying to study all of the materials in a day or two. By studying everyday, you are more likely to commit the information to your long-term memory. If you study at the last minute and attempt to “cram” for the exam, you are less likely to remember the information.
- ✓ **Take short breaks frequently.** Research shows that the information you remember most is what you first and most recently studied. Breaks also allow some time to reflect on what you just studied.
- ✓ Establish ways to “**quiz**” yourself on what you just studied. Use the self-assessment activities at the end of each chapter or the test at the end of the self-study course. (None of these questions are on the exam.) If you are in a study group, quiz each other on key concepts.
- ✓ **Participate in study groups** with your peers. This allows you opportunity to review materials and to establish a support structure. It is also a way to grow your professional network.
- ✓ **Learn the general concepts first** and then focus on the detailed information associated with each of those concepts. Review the content multiple times and in multiple ways. The more you review the materials, the more information you are likely to retain.
- ✓ **Use the course syllabus as a guideline** for how you will divide your study/review time. The syllabus defines how the number of questions is allocated on the exam by chapter/section. Focus more review time on the areas from which a higher number of questions will be covered. Remember, all exam questions are based on content covered in the current version of the self-study materials.

- ✓ **Develop study notes** to be used for quick review of key concepts. Using multiple senses to review content, i.e., reading and writing the information, tends to improve retention of the information.

The day before the exam

- ✓ **Make sure you have received your password.** If not, contact Bernie Clark of HFMA Career Services at 1-800-252-4362, X311.
- ✓ **Complete a quick review** of the materials to validate how much you know.
- ✓ **Get a good night's sleep** the night before the exam. If you are well rested, you are likely to be more alert.
- ✓ Be sure to **review the Candidate Handbook** for acceptable procedures/behaviors during the exam. This is available at: https://www.hfma.org/careers/certification_program/HFMA_certification/Exam_Candidate_Handbook.pdf

The day of the exam

- ✓ **Make sure you have eaten** before the exam to give you energy. Avoid heavy foods that may make you groggy.
- ✓ **Show up at the testing location about 10 minutes prior to your scheduled time** so you do not feel rushed. Allow yourself a few minutes to relax and get focused.
- ✓ **Arrive prepared.** Bring a calculator. They will not be supplied to you on the exam day. Do not bring your study materials or scrap paper—they will not be allowed in the testing room. Scratch paper, if needed, will be supplied to you – and any used scratch paper must be left with the proctor after you complete the exam.
- ✓ **Have your password available.** Only you have access to your password. Your proctor does not.

Taking the Exam

- ✓ **The exam is timed and clock does not stop running** if you walk away from the exam. If you need to take a break, do so quickly to ensure not too much time is lost.
- ✓ **Maintain a positive attitude** and try to stay relaxed. If you start feeling anxious or nervous, take a few deep breaths and regain your composure.
- ✓ **Don't rush.** Pace yourself. You have adequate time to complete the exam. Most candidates complete the exams in much less time than the allowed, although that does not mean you are in a race to finish early. Do not be concerned if others complete their exam before you are done.
- ✓ Always **read a question in its entirety.** Look for key words. Don't "read" into a question. They are not designed to be "tricky".
- ✓ After reviewing the four available options, **eliminate the options that you know are incorrect.** You will increase the likelihood of selecting the correct answer.
- ✓ **If you are unsure about a question, temporarily skip it** until you have answered the other questions within that section. Remember that once you submit a section, you cannot go back to any questions in those sections.
- ✓ Prior to submitting a section on the exam, **make sure you have answered all question within a section.** Unanswered questions are scored as incorrect. You are not penalized for guessing.
- ✓ **Do not spend too much time second-guessing.** If you know the content fairly well, trust your instinct and go with your first choice for an answer.
- ✓ **When submitting a completed section, click only once.** Clicking twice may cause the system to crash.

Next steps to become a CHFP

- ✓ **If you were unsuccessful on the exam,** you are eligible to retake that exam after a requisite 90-day wait period. A new exam application with appropriate fees will need to be submitted to HFMA National.
- ✓ **If you have successfully completed one exam,** you must successfully complete the second exam within two years.
- ✓ **If you have successfully completed both exams** and have been an HFMA member for two years, you may be eligible to become a CHFP. For information on the eligibility requirements and the application process, refer to the HFMA web site:

http://www.hfma.org/careers/certification_program/HFMA_certification/HFMA_application.htm

MAINTAINING CERTIFICATION - CHFP and FHFMA

Effective June 1, 2004 for those due to maintain in 2005 and beyond

Overview

Attaining an HFMA certification designation indicates achievement of a high level of professional competence that is measured by meeting certain experiential and professional requirements. HFMA certified members are granted current status for a period of three years from the June 1 closest to the date of attaining Certification. All HFMA certified members are required to maintain their designation through participation in continuing education.

Requirements for Certification Maintenance

The HFMA Board of Directors requires that both CHFPs and FHFMA complete activities to demonstrate they are maintaining their technical and professional competence.

Certified members are required to be active members of HFMA and in good standing. Failure to renew membership by September of the maintenance year will result in removal of the CHFP and FHFMA designation. To regain the designation, the member is required to complete the certification process again including retaking the certification exams and submitting a conforming application.

The Board of Examiners (BoE) has specified the following maintenance requirements:

- 90 contact hours, in eligible programs, over the three-year reporting period
 - Minimum of 20 contact hours per maintenance year (5/31 - 6/1)
 - Minimum of 50% of the total contact hours (45 hours) must be in healthcare finance; The remaining contact hours may be from attending eligible programs and professional activities that contribute to the development of business and/or technical skills.
- A contact hour is defined as 50 minutes of continuous programming, excluding breaks, meals and social functions.
 - For a list of **education activities eligible for certification maintenance**, go to www.hfmaemc.org
>click on Certification > click on Eligible Education Activities
- Certified members **self-report eligible activities in the on-line system**. Go to http://www.hfma.org/members_only/certification/education_activity.cfm
 - HFMA reserves the right to request that proof of attendance and participation in any reported educational activity be provided to validate reported hours. Certified members should retain for one year documentation of an activity that would validate attendance at it and eligibility for maintenance for one year past the end of their June 1 renewal date.
 - Members must keep their records current for all education activities they attend, including local chapter educational events.
 - HFMA National will record all education activities for which a CPE letter was issued to the member.
- Candidates are responsible for ensuring the accuracy and completeness of their records. Candidates with deficiencies will be required to eliminate that deficiency by December 1 of the year in which maintenance is required. Failure to do so will result on loss of the designation.
- In lieu of participating in the Certification Maintenance program, certified members can retain currency by successfully re-taking the current Core examination and the specialty in which they are certified and submitting required personal references.

CONTINUED ON NEXT PAGE

Reporting Education Activities and Viewing Report

Failure to Maintain Certification

A member's failure to complete the above requirements will result in removal of the certification designation by December 1 of the year the maintenance was required.

Once a designation has been removed, the member must complete the entire certification process again, including re-taking the certification examinations and submitting a conforming CHFP and/or FHFMA application with all appropriate fees, to HFMA National.

Exceptions for Maintenance

Retired Members -- Upon retirement from full-time employment and informing HFMA in writing (bclark@hfma.org) of this, HFMA certified members are granted "emeritus" status. Members granted emeritus status retain their certification designation and are exempt from the certification maintenance requirements as long as they remain a retired HFMA member.

Waiver Request -- Members may request a temporary waiver from HFMA BOE if they are prohibited from fulfilling the Certification Maintenance requirements for the reasons set forth below. Such requests must be submitted in writing to HFMA's Career Services Department. When the cause of the exemption is resolved or the exemption time is over, the Certification Maintenance requirement begins June 1 of the following year.

- Foreign Residency - The request should include the country of residence, the name of the employer, the principal duties and responsibilities performed, and the reason foreign residency prohibits fulfilling this requirement.
- Health -- The request should include the nature of the illness, the name and address of the attending physician, and the reason the illness prohibits fulfilling this requirement.
- Military Service - The request should include the principal duties performed, where stationed, the name and address of member's commanding officer, and the reason why military service prohibits fulfilling this requirement.
- Other Similar Reasons - The request should include the nature of the hardship and the reason why it prohibits fulfilling the Certification Maintenance requirements.

The BoE Executive committee will review the written waiver request and determine whether the request will be allowed.

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The January General Membership Meeting:

The second speaker was Douglas Wall, M.D., Senior Vice President and Chief Medical Officer from Blue Care Network. Dr Wall combined a humorous yet serious portrayal of the metamorphosis taking place in managed care. He offered a historical perspective of how the managed care market has evolved to its present state where consumerism is now taken hold. This new consumerism has been brought about by more educated consumers, increasing health care costs, and an increasing contribution of the healthcare dollar paid by consumers. The market has migrated from an indemnity-based arena to one of proactive personal management. Through this change, employees are beginning to take greater personal responsibility of their care through with a consumer-directed focus. Future payment assumptions will include pay for performance-based reimbursement, increasing stakeholders' expectations and greater government insured. Competition will continue to intensify and digital information will become the backbone of the emerging health care system.

Both speakers stressed that hospitals serve a narrow niche in the healthcare market by providing services primarily to those who are sick or require immediate medical treatment. There are other aspects of healthcare, which have been neglected that deal with keeping people well. Consumers have orientated toward wellness, preventative medicine, and alternative medical therapies, a market most healthcare systems have essentially ignored.

HFMA-EMC Insurance & Reimbursement Committee Presents:

**The 2006 Annual I & R Update
Thursday, March 23, 2006**

Location:

Holiday Inn -Livonia
17123 N. Laurel Park Drive
Livonia, MI 48152
(734) 464-1300

**SEE PAGE 12 FOR
REGISTRATION
INFORMATION**

Speakers & Agenda

- 7:00 -7:30AM Board Meeting
- 7:30 - 8:00 Award/New Member Breakfast
Invitation only
- 7:30 - 8:00 Registration/
Networking/
Continental Breakfast
- 8:00 - 8:30 Member Meeting/ Awards
Presentation
- 8:30 – 10:00 **Washington Update –**
Speaker: Larry Goldberg,
Director of Washington
Affairs for Health Care
Office Deloitte Services LP
- 10:00 -10:15 Break
- 10:15 - 11:00 **Happenings at the State -**
Speaker: Marilyn Litka-
Klein, Senior Director,
Health Finance, Michigan
Health & Hospital Assoc.
- 11:00 -11:15 Break
- 11:15 – 12:30 **Managed Care Revenue
Cycle Improvement
Strategies -**
Speaker: Daniel McColl,
Chief Executive Officer
MedSolutions
- 12:30 Adjournment

HFMA'S SPRING SEMINAR SERIES

San Diego, CA: March 13-16
Minneapolis, MN: April 24-27
Kansas City, MO: May 2-5
Savannah, GA: May 22-25



Eastern Michigan Chapter 2005- 06 Calendar



MARK YOUR CALENDARS!

Date	Committee/Topic	Time	Location	Other Information
March				
3-1-06	Managed Care	8:30-9:30 a.m.	St.John's, 28000 Dequindre, Warren, Conference Room TBD	
3-8-06	Internal Audit	3:30 – 5:00 p.m.	St.John's, 28000 Dequindre, Warren, Conference Room N- 14	
3-14-06	Financial Analysis Decision Support	8:30 – 10:30 a.m.	St John Corp Offices 27800 Dequindre Rd Room S-102	
3-23-06	Board Meeting	7:30 – 8:00 a.m	Holiday Inn - Livonia	
3-23-06	Awards & New Member Breakfast	8:00 - 8:30 a.m.	Holiday Inn– Livonia	
3-23-06	Insurance & Reimbursement	9 am – 1 p.m.	Holiday Inn - Livonia	

Eastern Michigan Chapter 2005 - 06 Calendar (Con't)



Date	Committee/Topic	Time	Location	Other Information
April				
4-5-06	Internal Audit	3:30 – 5:00 p.m.	St.John's, 28000 Dequindre, Warren, Conference Room N-14	
4-20-06	Insurance & Reimbursement	8:30 a.m.	St.John's, 28000 Dequindre, Warren, Conference Room NL-2	
4-20-06	Financial Analysis Decision Support	8:30 – 10:30 a.m.	St John Corp Offices 27800 Dequindre Rd Room S-102	
4-21-06	Newsletter			Deadline for May Healthcents
4-21-06	Appreciation Luncheon	Lunch		Picano's in Troy
May				
5-3-06	Managed Care	8:30-9:30 a.m.	St.John's, 28000 Dequindre, Warren, Conference Room TBD	
5-4-06	HFMA/MACPA Healthcare Conference	All Day	Schoolcraft College, Livonia	
5-4-06	Board Meeting/Installation of Officers	Following Healthcare Conference	Schoolcraft College Livonia	Meeting/Reception
5-7-06 thru 5-9-06	HFMA-Leadership Training Conference		Hyatt Regency, Huntington Beach, CA	Strategic Planning Conference sponsored by National HFMA
5-10-06	Revenue Cycle	2PM	Beaumont Business Center, 500 Stephenson Hwy., Troy	
5-17-06	Strategic Planning Board Meeting—Mini Leadership Training Conference	3-7 p.m.	Trinity Health, 27870 Cabot Drive, Novi, MI 48377	
5-18-06	Insurance & Reimbursement	8:30 a.m.	St.John's, 28000 Dequindre, Warren, Conference Room NL-2	
5-18-06	Financial Analysis Decision Support	8:30 – 10:30 a.m.	St John Corp Offices 27800 Dequindre Rd Room S-102	
5-25-5-26-06	HFMA– Spring Conference	3 days	Soaring Eagle Conference Center, Mt. Pleasant, MI	Golf on 5-24
June				
6-15-06	Annual Golf Outing		Tanglewood Golf Course South Lyon, MI	
6-18 - 6-22-06	Annual National Institute		Gaylord Palms Orlando, Florida	



hfma Eastern Michigan Chapter
healthcare financial management association



Registration Form
The Annual 2006
Insurance & Reimbursement Update
Thursday, March 23, 2006
Location: Holiday Inn - Livonia

Please return this form and your check payable to: **HFMA-Eastern MI Chapter**

By Mail: HFMA Registration
Susan Stokes
13064 Burningwood Drive
Washington, MI 48094

Register On-Line!
Visit the Eastern Michigan Chapter Web Site at www.hfmaemc.org

By Fax: (586) 786-7396

E-Mail: susan-stokes@hfmaemc.org

CPE Credits: 4

Registration Fees:
HFMA Member register by March 16: \$75 register after March 16: \$85

Non-Member Guest register by: March 16: \$85 register after March 16: \$95

Name _____
(As you would like it to appear on your name badge)

Company _____

Address _____

City, State & Zip _____

E-mail _____ or

Phone _____

Are you an HFMA member? _____

Member # _____ Chapter _____

HFMA Eastern MI Chapter
Officers, Board and Committee Members
2005-2006

Officers

Marina Houghton, CPA, President	(313) 566-9000	marinahoughton@wolinski.com
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Mary Whitbread, CPA, Secretary	(313) 874-9533	mwhitbr1@hfhs.org
Cynthia L. Long, FHFMA, Immediate Past President	(248) 652-5634	cclong@crittenton.com

Board of Directors

2004-2006

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George Kuljurgis	(313) 225-6439	gkuljurgis@bcbsm.com
Tina Wood	(586) 741-4465	twood@mcgh.org

Board of Directors

2005-2007

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